

UIAA Management Committee Meeting Minutes

Spring Meeting Malta, 3-4 May 2019

Venue: Paradise Bay Hotel

Host: Malta Climbing Club

President: Simon Alden

Delegate		Country	Abbr	Federation		Present / Excused
Executive Board						
FV	Frits Vrijlandt	Netherlands	NKBV	Royal Dutch Mountaineering and Climbing Club	President	Present
TK	Thomas Kaehr	Switzerland	SAC	Swiss Alpine Club	Vice President	Present
PM	Peter Muir	Canada	ACC	Alpine Club of Canada	General Secretary	Present
HD	Hélène Denis	France	FFCAM	Fédération Française des Clubs Alpins et de Montagne	Treasurer	Present
YW	Youngfeng Wang	China	CMA	Chinese Mountaineering Association	Executive Board	(EXCUSED)
Management Committee						
AA	Anne Arran	Great Britain	BMC	British Mountaineering Council	Europe Rep	Present
JD	Joachim Driessen	Netherlands	NKBV	Royal Dutch Mountaineering and Climbing Club	Rep. MC	Present
GE	Georges Elziere	France	FFCAM	Fédération Française des Clubs Alpins et de Montagne	Rep. MC	Present
JGT / LLL	Juan Garrigos i Toro / Lluís López Leiro	Spain	FEDME	Federacion Española de Deportes de montaña y Escalada	Largest Fed MC	Present
SG	Stuart Gray	New Zealand	NZAC	New Zealand Alpine Club	Oceania MC	Present
FJ	Francoise Jaquet	Switzerland	SAC	Swiss Alpine Club	Largest Fed MC	(EXCUSED)
KY	Kuniaki Yagihara / Hitoshi Onodera	Japan	JMA	Japan Mountaineering Federation	Rep. MC	Present
JK	Joseph Klenner	Germany	DAV	Deutscher Alpenverein	Largest Fed MC	Present

ML	Martin Lascano	Argentina	FASA	Federacion Argentina de Ski y Andinismo	Central & South America	(EXCUSED)
GM	Greg Moseley	South Africa	MCSA	Mountaineering Club of South Africa	Africa MC	(EXCUSED)
					N. America MC	OPEN
CP	Christine Pae	Korea	KAF	Korean Alpine Federation	Asia MC	Present
ZZS	Zimba Zangbu Sherpa	Nepal	NMA	Nepal Mountaineering Association	Rep. MC	(ABSENT)
RZ	Reza Zarei / Mahmood Hashimi	Iran	IMSCF	I.R. Iran Mountaineering and Sport Climbing Federation	Rep. MC	Present
Unit Member						
SC	Silvio Calvi	Italy	ISF	International Sky running Federation		Present
Commission Presidents						
JJM	Juan Jesus Ibanez Martin	Spain	FEDME	Federacion Española de Deportes de montaña y Escalada	Access	Present
MA	Marija Andjelkovic / Nenad Dikic	Serbia	PSS	Mountaineering Association of Serbia	Anti-Doping	Present
CT	Carlos Teixeira	Portugal	FCMP	Federacao de Campismo e Montanhismo de Portugal	Ice Climbing	Present
UH	Urs Hefti	Switzerland	SAC	Swiss Alpine Club	Medical	Present
PF	Peter Farkas	Hungary	MHSSz	Hungarian Mountaineering and Sport Climbing Association	Mountaineering	Present
SL	Steve Long	UK	BMC	British Mountaineering Council	Training Standards	(EXCUSED)
CA	Carolina Adler	New Zealand	NZAC	New Zealand Alpine Club	Mountain Protection	(EXCUSED)
AC	Amit Chowdhury	India	IMF	Indian Mountaineering Foundation	Safety	Present
MD	Mark Dennison	UK	BMC	British Mountaineering Council	Youth	(EXCUSED)
Honorary Members						
CE	Claude Eckhardt					Present
JP	Jordi Pons					(EXCUSED)
ATS	Ang Tshering Sherpa					(EXCUSED)
UIAA Office						
NG	Nils Glatthard			Director of Operations		Present
RA	Rob Adie			Sport Event Coordinator		Present
CK	Carol Kahoun			Project Coordinator		Present
SS	Stephanie Stettbacher			Office Coordinator		Present

Time: 13.30 - 17.30

Venue: Paradise Bay Hotel

MC Meeting with Commission Presidents / Strategy: The UIAA of the 21st Century

Chair: Frits Vrijlandt, UIAA President

Minutes: Stephanie Stettbacher

The UIAA of the 21st Century Agenda Topics for discussion:

- **UIAA brand**
- **Strategic projects and segments**
- **Stakeholders**
- **Organisation/commissions**
- **Finance**
- **AoA and Regulations amendments**
- **Strategic and operational processes, execution plan**

FV: Thanks, MCC for having these UIAA meetings in Malta and opens the meeting.

TK: Introduces for discussion the Strategic Working Group proposal, its strengths, its weaknesses and its opportunities before the MC meeting executive session. Please see the submitted documents in supporting docs. For more detailed information. Thank you to all the SWG members who helped put this together this last year. Also special thanks to Josef Klenner and Robert Rensler who we have had meet in Innsbruck and Zurich, and who have given their insight and help to deliver this proposal. Also, thanks to Nils Glatthard and Peter Muir for helping with all the documents.

Why is the aim/drive of this review of the UIAA? For these 5 points → **for the UIAA to become MORE:** Relevant / Focused / Professional / Efficient / Stable

The foundation of what the UIAA stands for: As the leading global network we promote and protect responsible climbing and mountaineering. We advocate for free access to the climbing and mountain ranges. We respect our heritage and care for the mountains, their nature, people and culture. We serve the best interests to our member federations and our worldwide community. "For the climbers. For the world."

Comments or questions:

SG: Is this the UIAA mission statement?

TK: No this is the a UIAA, vision not the mission statement the mission statement is found in the AoA. This maybe a pending item '**Do we continue the work to redefine UIAA mission statement?**'

LLL: Why don't you use the word sport in this statement?

TK: We tried to avoid the word sport because the essence is in the words, "mountaineering and climbing". These words have the meaning of "sport".

TK: Continues the report:

- **Relevant**

We are the global institute for everything surrounding mountaineering and climbing. We can team up with partners like IKAR / UIALM where we support each other in our common goals. Cooperation starts with our, we can say 3 levels: National Federations, Continental bodies, and Global Partners. We the UIAA should be concerned with topics affecting the "Global Relevance". What is needed with the 3 levels is coordination and cooperation.

- **Focus**

Under the roof of the UIAA we have: Mountaineering Development, Safety and Access and Conservation. Competition sport will remain under the UIAA umbrella with a regulated structure & finance under the UIAA.

- **Professional / Efficient**

More delegation of tasks and competent. As you see in the AOAs, we want to delegate power from the GA to the MC, from the MC to the board and from the board the office and the commissions. We also want to create new committees within the MC. We want to reduce the executive board, we want to re design commission, we want to strengthen to office. Succession planning for key functions.

Comments or questions on 3.3 UIAA strategic section, the 2 options:

TK: We combine the Safety and Mountaineering Development together and Access and Conservation and a separate Youth.

SG: You have 3 pillars, but it is not clear what happens and where do the commissions fit?

TK: It is foreseen when we talk about organisation, and we will answer the questions later in the report.

AA: I propose to delete in segment 2, 2nd column, Development of ~~Recreational~~ climbing and mountaineering.

TK: Ok, this will be done.

SG: Mountain Protection is an important term for us, and not the word 'conservation'. And whether Access should be in the same box, is a question that I am not sure fits.

TK: I propose to ask everyone how they feel, "Protection or Conservation?"

CA: (by Skype) We as a commission would like to keep the name Protection and working in the global community protection is a better name as it deals with a constant advocacy where conservation is a term that implementation as a project or an NGO. The MP Commission already deals with Access in our work, and we feel that the access would be better fitted within the mountaineering.

CE: In the past the commission was called Access and Conservation, to preserve the responsible access of freedom in the mountains. Due to the urgency of the access problems, it became important that the work of the commission was not only promote access, but to promote responsible access and that was the meaning to form this commission.

TK: We discussed Access to be part of MP or Mountaineering. We have a Safety Department, MP Department, and Access to be merged with Mountaineering could be an option. These are segments and we are not talking of yet of commissions. We will present the options tomorrow for voting

Comments or questions on 3.4 Competition Sport

TK: We need to find a different structure for competition sport, and that it is not a core of the UIAA. We would like to keep competition sport within the UIAA, we should have a philanthropic side of UIAA as well as a restructured competition sport. It has become a request of DAV and Austrian that we do not use the membership fee to finance competition sports. Today about 10% of membership fees are used for competition sport. Ice climbing and Sky running should still remain a part of the UIAA.

GE: We from FFCAM strongly agree that IC remain in the UIAA, it's a door for the youth to mountaineering and climbing. It maintains also strong links with IOC.

CT: The way I see it, the commissions have not been consulted, and we do not know what the delegates representing their federations will say. It could be a disrupting topic to be discussed in the commission.

TK: What we would like to do is have the IC in the UIAA, but perhaps with a different structure. The feeling of the commission is that maybe they feel like the UIAA would like to get rid of them. But this is not true, we need to give a different structure with clear transparency in finances.

JD: It was discussed with in the SWG that we need to find a balance attention with IC, that they stay in, and are given an equal balance to our other pillars in the UIAA.

TK: 90% of the money we receive is dedicated sponsor money, this sponsor money is dedicated to IC. We only use 10% of membership fees. We are transparent and we need to some time to development, but still needs a little subsidy.

LLL: My advice is to be careful that the IC does not leave the UIAA. From my experience, we must reassure the IC that we support them. We need to declare that we like sport competition inside the UIAA. I suggest we have a motion tomorrow in the MC to declare we like IC.

FV: We will prepare a vote tomorrow to confirm from MC that we support the IC.

JK: Both sport climbing and ski mountaineering left the UIAA as a result of a decision of the UIAA GA.

SC: Both sport climbing and ski mountaineering left the UIAA, this is true however when Ski mountaineering had a chance to come back as Unit member, they refused to come back to the UIAA in Tehran 2008.

CT: Please define to the IC what you need from us. Either in or out, muddy waters can cause uncertainty and problems.

GE: We must ask clearly to the GA, if they consider IC as part of mountaineering. The GA must agree that IC is part of the UIAA.

TK: Before we go to the GA, we need a clear statement here. We need to decide here in the MC whether we want the IC in the UIAA, in or out?

JK: We never said that IC should be out of the UIAA, but we asked for a better structure for the commission and more transparency.

PM: if some changes are needed to the strategic statements, we need to get a group together, people who are informed of the sport, to recommend/ design the structure of their commission.

JD: In NKBV there are concerns that too much time is spent on IC and we are proposing a more balanced approach to the UIAA, and other pillars have the same energy.

FV: There will be vote tomorrow at the MC executive session.

Discussions continues item 4. Figure 5:

TK: It is important that our member fed are the #1 Stakeholders. The UIAA must provide value to our main stakeholders.

JK: One of the key points, is the relationship to the members of the UIAA. The UIAA is an organisation consisting of federations not individuals. In your document it is said the community of climbers and mountaineers should have the same category as member feds. The DAV cannot accept this, the UIAA is non-profit, nongovernmental. The federations are the key members, and this must be respected. Cutting down members rights, is something the DAV cannot accept, an individual should not have the same rights as member feds.; this must disappear completely. The members are the owners of the federation and they decide in everything and issue of the UIAA. This proposal is completely reversed. The members should make all the decision.

SG: I propose to take 'member federations' off this table. Because JK is absolutely right.

TK: This is a misunderstanding. We can do this.

Comments or questions on organisational structure 5.4

PM: My purpose was to change the AoAs to reflect the proposal of the SWG.

PF: Next year most of the board will leave. What is the power of the nomination committee? Can the nomination committee reject a proposed nomination?

PM: The nomination cannot reject a nomination, unless they have some outstanding reason why they should not be suited to be elected, i.e. not 18.

JD: I was in a nominating committee in NKBV, there we needed 3 members to support one nomination.

PF: A potential problem is that we elect people to specific positions, i.e. the GA votes specifically for, treasurer, VP, general sec.

FV: Good point

SG: I think people need time to think about this structure. What might be useful if we ran through some of these proposals. Who does the performance review of the GS? and who decides whether he/she gets a raise? It's important to find out where the power lays in this re-organisation. I support the general direction, I just don't see where the power lays...

PM: I think we should have eliminated the EB completely. The role of the 3 executive is to drive the strategy as was voted on the GA. The role of these 3 needs to be clearly defined.

JD: It is still a big group the MC we have to run very efficient and as economical as possible, maybe to have 10 people max. The real work we do is in the commissions. We are a large group.

LLL: My opinion is that the Treasure and GS need to chair the audit committee.

HD: What is the difference between the GS and the DoO?

PM: The main role of the GS, under the new operations is the employee of the Management/Board. Manages the operational side and is responsible to MC and performance review would be by an annual review of Mc and deliver by the President. All work would go through the president to DoO. This role is defined in draft AoA we sent.

Comments or Questions to the Commission structure

TK: Safety and Medical Commission would be together, Access and Conservation we propose to move the 2 together, Mountaineering and Youth would stay the same.

AC: if Safecom and Medcom would be together, they have 2 completely different professions. One has a medical background and one has an engineering background.

UH: I agree with AC, to keep the commission separate.

FV: Safety and Medical will stay separate commission.

Comments and Questions for Commission Future Tasks and Goals Figure 9:

TK: The goal is to define a systematic way of developing projects and budgets for them, since our resources are limited. In the future when the commission has a project, they should also look for a way to finance it.

AC: Creating another label "blue label" has been discussed in the Safety commission. We will not have another label, as it may be confusing. We will use the same label and use it also for non-PPE items.

Comments and Questions for Timeline / Execution:

NG: We have recommended timelines however, if you feel that we need to change some of the times we can change these tomorrow. If we follow these timeline guidelines, we could submit the agreed proposal to the next GA 2019. Please refer to 1.1 the strategy 1.1 supporting docs. We request the commissions to have the meetings with the MC meeting or at the GA meeting cluster, Spring or Fall. The benefit of these meetings is cross communication with different commission and commission delegate exchange.

PM: Commission regulation changes are under review, I will send them to EB for comment May / June and then send to all commission Presidents by July / August to be ready for MC in Cyprus. There will be commission input on all of them. You will get an email from the office with this information. The changes can be decided electronically and will be decided upon in Cyprus.

AC: Bear in mind that Com Pres. Do not decide on their own, please give us time to consult with our commissions.

JD: Before November, please send commission regulations to MC for final comments.

TK: Tomorrow we will focus on the AoAs.

Saturday, 4th May 2019

08.30 – 16.00 Management Committee Executive Session

Venue: Paradise Bay Hotel, Malta

Chair: Frits Vrijlandt

Minutes: Stephanie Stettbacher

1. Welcome by the President and apologies for absence (information)

Absent and Excused: EB: Youngfeng Wang

MC: Excused: Francoise Jaquet SAC / Greg Moseley MCS / Martin Lascano FASA

Absent: Zangbu Sherpa NMA

b. Declaration of Quorum and Majority

Members present, quorum is satisfied by 10. Present 13 The majority is 7.

2. Approval of the Agenda (vote)

JD: I propose to add a point about the procedure when the term of FV ends.

FV: Added to Agenda in Other business. FV will leave meeting at lunch and VP Thomas Kähr will chair the meeting after lunch.

Motion: to Approve the Agenda

UNANIMOUSLY APPROVED

3. Approval of the minutes of previous MC meeting, Ulaanbaatar, Mongolia

FV: There were comments made from Peter Muir, Anne Arran and Martin Lascano.

Motion: to Approve MC Min 4-5 October 2019, Ulaanbaatar, Mongolia with comments

UNANIMOUSLY APPROVED

4. The UIAA of the 21st Century

UIAA brand

Strategic projects and segments

Stakeholders

Organisation/commissions

Finance

AoA and Regulations amendments

TK: The amendments of yesterday's meeting have been added to the document "The UIAA of the 21st Century"

Figure 3 (changes are in red)

3rd column in Safety segment: Gear **Research** & Testing- Research has been added

Access & **Mountain Protection** "Mountain Conservation" changes to "Mountain Protection" through entire document

Mountaineering Development Content segment_ Development of **recreational** climbing_ "recreational" in this sense has been deleted through entire document

Figure 5 we have deleted "~~Member Federations~~" from the chart and text for 4.1 now states:

4.1. The UIAA in general

Direction is given by the brand core definition stating:

„ We serve the best interests of our Member Federations. “

The member federations are the core reference for our doing. They are the UIAA's „owners “and the reason why the UIAA exists. All value that is generated by the UIAA shall serve the interests of the member federations.

Section 6.2.1 as the discussion yesterday confirmed **Medical and Safety remain independent commissions** and are separated in last column Commission Assigned

Yesterday we discussed 3 Option for Access: 1. Access integrates with MPC 2. Access merges with Mountcom, 3. Access remains the same independent commission

Section 6.3 figure 9. As Medcom remains independent commission we added to the chart its Tasks and goals.

Motion to Approve UIAA Identity Text:

As the leading global network, we promote and protect responsible climbing and mountaineering. We advocate for free access to the climbing and mountain ranges. We respect our heritage and care for the mountains, their nature, people and culture. We serve the best interests to our member federations and our worldwide community. "For the climbers. For the world."

UNANIMOUSLY APPROVED

SG: As this statement has been approved, I propose that we look at the mission statement in the AoAs and see if we need to update it.

TK: I propose to look at this, when we discuss the changes/updates to AoAs.

Final Discussions Section 3.3

AA: Proposes to change in Strategic Section "Mountaineering Development" to "Mountaineering and Climbing Development"

TK: OK _ "Climbing" added to this segment

HD: Proposes to add "Access" to the "Mountaineering & Climbing Development" in the Strategic Segments

Motion: To move "Access" to "Mountaineering and Development" Strategic Segment in Figure 3

Vote: 11 in Favour / 1 Against

APPROVED

Final Discussion on strategic segment column 1 Figure 3 (with current change of Access in Climbing and Mountaineering Development) or Figure 4

Motion: To accept "figure 3 column 1" Strategic Segments now reading: SAFETY / MOUNTAIN PROTECTION / CLIMBING & MOUNTAINEERING DEVELOPMENT

Vote: 11 in Favour / 1 Abstention

APPROVED

Final Discussions Competition Sports Section 3.4

JD: In the SWG we discussed this intensely, we agreed that the IC should be part of the UIAA, it is a separate commission, and has the same representation as other commissions. ICC is not one of the 3 highlights, but it is one of the commissions.

LLL: With this document the ICC competitions is not inside, no one would know we have competition sport. We need to find a solution, or not?

TK: Leaving everything as it is, is agreeing that ICC like with other UIAA commissions receive money from membership fees. From what I understand the DAV and OEAV do not want to use the membership fees for the ICC. We would like to find a solution that would be in line with your federations.

JD: I feel that the financing issue is not so big anymore, it is more in balance with membership fees and office time.

JK: DAV opinion's is that the ICC should be by itself, that they have their own structure, own financing and make their own decisions, inside the UIAA.

TK: For the realisation we need a group who can form this structure. It is not that easy to decide this.

LLL: Opinion of FEDME is, we think IC is like other areas in the UIAA, ICC add values to the UIAA. Either we keep ICC or say bye and concentrate on the 3 pillars. If we keep it in the UIAA we should not have separate rule for it, it should be treated as the other commissions.

JD: Nobody said ICC should be out of the UIAA even the Germans and Austrians. They only want a different structure for competition sports

SC: I propose a statement concerning competition sports in the UIAA, as Skyrunning is also a competition sport within the UIAA. We need to have a connection with sports and the mountains.

Motions: 2 Proposals concerning Competition Sport within the UIAA

1.The MC supports the development of Skyrunning and competitive IC as an integral part of the development of mountain sports in the 21st century within the UIAA

Vote: 9 in Favour / 2 Abstention

APPROVED

2.As the MC supports to development of UIAA competitive ice climbing within the UIAA, it establishes a project group to prepare, in consultation with the UIAA IC Commission, to report back by September 1, 2019.

UNANIMOUSLY APPROVED

Final Discussions Stake Holder Matrix Figure 5.:

TK: In combination with 4.1, and with the deleted Member federations in this box. I call for a vote if we agree on this.

Motion: To accept and including the changes in figure 4.1, the Stakeholder Matrix Figure 5

Vote: 11 in Favour / 1 Abstention

APPROVED

Final Discussions Organisational Chart:

SC: I propose to acknowledge in the opening statement, an addition to all the work that has been done in 2007 /8 including the updates in AoA and the addition of the Unit member.

JK: in 5.3 I have to say the comment is not complete. Should we change the names of the body? We change the name of the board to Executive. Why should we change the names?

JD: my suggestion is to merge Executive and Board.

PM: this organisational chart is based on what the SWG suggests. It is not clear now in the present AoA who is responsible for decisions between the Eb and MC: This chart represents the delegated authority from the members.

AA: I would like to have, as SG and I suggested yesterday, how does it work in practices before I could vote for this.

JK: Who proposed this chart?

ACTION POINT:

PM: the SWG has recommended this to the EB and the EB is now recommending it to you. The aim is to make the process clear, and concentrate on specific tasks, so we can get a clear information to make good decisions.

You have a copy of the track changes to the AoA. I will also send you clean copy of old AoA. Please review them and reply your suggestions. I will consolidate the suggestions and bring it to the EB. At this time, we can look how to go further. By beginning of September, we should have the final draft. We will do this all electronically. If you do not reply by the defined deadlines, I will assume you have no comments.

JD: If we get a decision of the SWG documents at the GA 2019. We have made a big step ahead, and then we can make the changes to the AoA in 2020 and use this time for the implementation.

PM: Practically the reasons for implying the changes work well for 2020, as this is the time when FV will end his term and the other 2 seats end their terms. This will make transition a lot easier.

JD: for example, if you vote to decide on the structure for 2019, you may use 2020 as the time to implement it, i.e. to activate the nomination committee and the reflection of this structure to be ready for 2020 transition.

SG: Under this new structure, it makes the MC responsible for far more than 2 meetings a year. People need some time to decide if this is what they are ready for this responsibility.

ACTION POINT:

PM: Proposes we have an interim process that the AoAs will be worked on, the EB will look at the amended AoAs and decide what to do. No decision will be made on this chart as it is.

Final Discussion 6.2 Commission Organisation Figure 8

TK: Now we have to decide which commissions are allocated to our 3 decide Strategic segments: Safety / Mountain Protection / Climbing & Mountaineering Development

JD: At the moment we do not have the ICC in this table, I propose to add ICC to the Commission assigned under Climbing and Mountaineering development an Asterix and a remark that it is under investigation.

SG: The decisions we make today concerning the commission, when do they come to effect?

TK: Immediately. We will inform the commission presidents so they can implement the new structure as soon as possible.

We propose the following Commissions:

- **Safety Commission**
- **Medical Commission**
- **Mountain Protection Commission**
- **Mountaineering**
- **Youth Commission**

- Ice Climbing Commission
- Anti-Doping Commission

Motion: To accept the new commission structure:

Safety Commission
 Medical Commission
 Mountain Protection Commission
 Mountaineering
 Ice Climbing Commission
 Anti-Doping Commission
 Youth Commission

Vote: 8 in Favour / 1 Against / 3 Abstention

APPROVED

Final Discussion 6.3 Task and Goals Figure 9

TK: This is guideline for the goals and take for the Commission. With the addition of ICC, and no changes were made.

Motion to Approve figure 9 as guidelines:

Vote: 11 in Favour / 1 Abstention

APPROVED

ACTION POINT:

JD: To recap the implementation procedures of decisions of the MC to *The UIAA of the 21st Century*:

- PM will send MC documents on structure.
- MC has time to reply.
- EB will decide next steps,
- Maybe a skype meeting
- GA 2019 structure to be decided
- 2020 implantation of structure and AoA revision
- 2020 GA vote on AoA

FV: Approves

5. UIAA Annual Report

NG: Presents the Annual report and shows a hard copy version to MC: https://www.theuiaa.org/documents/members/UIAA-Annual-Report-2018_Digital.pdf

SG: Recommends that the annual report is made in hard copy.

ACTION POINT:

NG: We will investigate the price to have it available for the GA in hard copy at sustainable and competitive price

Motion to APPROVE the annual report 2018

UNANIMOUSLY APPROVED

6. Finances:

6.1 Results 2018

NG: We had to use the reserves of 37,000 CHF in accordance with the professional auditors. We had to take massive steps in budgeting for 2019. Documentation in Annual Report 2018 and supporting docs.

AA: Rock Climbing budget drops by 2,000CHF? Could you explain why?

NG: We budgeted according to the info we received from commission and from previous year. Budget 2019 was approved by the GA 2019, and we have not changed any numbers there.

JK: In previous times we got more information on the finances. Why are the operating costs doubled?

NG: All the figures correspond with what was published in the annual report. We apologise if the upload on the MC portal was not complete.

NG: The budget that we were given for 2018 was not sustainable.

JK: Why are the differences so big? And why are so much travel expenses?

NG: The work and travel of the SWG was not part of the original budget. The EB had more meetings than originally planned. The EB attended many commission meetings included travel. As this was my first year as DoO, my own travel portion also was bigger than in “normal” years. Higher costs are result of activity, activity on behalf and – hopefully - to the benefit of the UIAA.

GE: Its necessary to know where our reserves are. This is concerning. Are we sustainable and what should we do?

FV: We are working at saving costs throughout.

NG: It is obvious that we can't go on like this. For 2019, we took respective steps

- Significant reduction staff costs;
- Reduction of EB, Commissions and staff travel;
- Elimination RTM clean-up events organized locally by UIAA staff, re-positioning of RTM as “initiative” ore “movement”. RTM is now a good example of a low-cost project with much better results in terms communication and UIAA reputation;

Introduction of UIAA service fees to local organizers of international UIAA Ice Climbing events.

GE: Look at the reduction of staff, what part of the UIAA work is affect by this reduction?

NG: RTM see above. Accounting reduced to 20% (as originally planned when AS was hired). Sustainability coordinator replaced by a more flexible and effective project manager.

FV leaves TK Chairs the rest of meeting

Motion to POSTPONE the recommendation of the financial results 2018 to the next MC Meeting in Cyprus

UNANIMOUSLY APPROVED

6.2 Intermediate report 2019

NG:

2019 forecast includes some budget reductions for EB, office and commission expenses, based on first quarter results projected 2019 loss, as per 25 April 2019: CHF 17'000.—

efforts from all involved to improve the financial situation are needed, both on income and expenses side

donation option on UIAA website to be introduced in June 2019

TK: One of the projects for the future is to have this auditing group and we need to look at how to create more income, this afternoon we will have a workshop on Fund raising.

6.3 Budget 2020: Planning Process

NG: BUDGET 2020 PLANNING PROCESS Annual Milestones for Commissions:

- January –December: ongoing projects/initiatives
- May, weeks 1 -2: spring meetings (optional, 1 x per year)
- May, week 2: develop/evaluate/budget new projects
- June, week 2: decide on/submit projects and budget
- June, week 4: Office prepares/submits draft budget to EB
- August, week 3: EB recommends to MC
- October, weeks 3 –4: MC recommends to GA, GA approval
- October, weeks 3 –4: fall meetings (optional, 1 x per year)
- December, weeks 1 –4: review, report, activity planning

ACTION POINT:

PM: We will send all the documents concerning the budget to the GA in supporting documents. The MC will recommend the budget the day before the assembly. We have an obligation to send these documents to our member federations. In order to be transparent, we will tell the GA that the MC will recommend the budget the day before.

7. Membership Updates

7.1 New Applicants: Recommendation to GA for Approval

PM: No New applicants as of today.

7.2 Good governance: Signing conflict of interest declaration

ACTION POINT:

PM: Please sign if you are: EB members, the MC members, the commission members (not just the presidents) who have actual or delegated decision-making powers and the officials the UIAA appoints in competitions should sign the document. The declaration should be signed once per year immediately following the GA.
and send to the UIAA office https://www.theuiaa.org/documents/members/UIAA_Conflict_%20Interest_DECLARATION_2018v2.pdf

7.3 Non-Payment of membership fees

MEMBERS		FEES 2017	FEES 2018	TOTAL FEES
AFGHANISTAN	AMCF	800	1300	2'100
BANGLADESH	BMF	984	1300	2'284
LITHUANIA	LMA	1'318	1300	2'618
AZERBAIJAN	FAIREX		3'858	3'858
CANADA	ENEQ		1300	1'300
GEORGIA	MCAG		1300	1'300
GUATEMALA	FNAG		1374	1'374
MOROCCO	FRMSM		1300	1'300
PAKISTAN	ACP		1'300	1'300
OBSERVER: SRI LANKA	NMCA	500	500	1'000
OBSERVER: JORDAN	JTB		1'300	1'300
OUTSTANDING AMOUNT	CHF	3'602	16'132	19'734



PM: Info. for federations with 2 years non-Payment voted by GA Mongolia to Expel

1. Sri Lanka_Observer_NO NEWS_expel
2. Bangladesh_ Sent bank receipt waiting for Agnes to confirm, Amit Chowdhury has been in contact. They would like to carry on in the UIAA.
3. Afghanistan tried to pay 2x, but bank refused. Still working to find solution. Mohamoud Hashemi has been in contact.
4. Lithuania- Solidarity Fund? Lithuanian is part of the UIAA since 1991 and was excluded the 31.12.2007 because of non-payment of the membership fees 2006 and 2007. The UIAA kept in touch with Tadas Jersovas in 2011. In March 2014 Saulius Damulevicius wrote to us through the contact website platform. He presented himself as the new President of Lithuanian Association and asked for a new affiliation. This was accepted at the General Assembly 2014 in October in Flagstaff (USA). Since then, we have received the payments of the membership fees 2015 and 2016 and not for 2017 and 2018. They again have new President Kestutis Skrupskelis, they want to remain active and will try for the solidarity fund.

ACTION POINTS:

JTB: Mahmoud will contact the and inform the MC

HD will contact FAIREX when she goes to Azerbaijan for the MP meeting

Motion to delegate the APPROVAL of the Solidarity Fund to LMA, for the decision of the EB

UNANIMOUSLY APPROVED

8. Honorary Membership / Dr Lee, In-Jeong, UAA President, KAF

CP: Presents Mr Lee, including all UAAA has decided to nominate Mr LEE as hon Mem.

TK: Mr Lee is an example for all of us we hope he can come to Cyprus so we may honour him. We also thank KAF and UAAA for this recommendation

Motion to RECOMMEND Dr Lee, In-Jeong as Honorary Member to the UIAA at the GA 2019 Meeting in Cyprus

UNANIMOUSLY APPROVED

9. Inscription of Mountaineering on UNESCO list of the Intangible Cultural Heritage of Humanity

CE: Reminder that the GA 2017 agreed to support the bid for Inscription of Mountaineering on UNESCO list of the Intangible Cultural Heritage of Humanity. There are 16 steps, we are at step 15 which is the examination by the experts. The decision will be made by the UNESCO Plenary Assembly. We will know in December 2019 the results. Follow up, if successful is the control of ongoing further preservation and promotion of Alpinism, and report this to UNESCO every 4 years. We will use the fact that UIAA has received the label, however, the UIAA name will not receive the label, it is only countries that can receive the label. It is possible that other countries can step in, the original countries have signed the convention of 2003, and international federation cannot be part of it. This is the rule. The label does not belong to just one person, per say, the target is to promote and preserve alpinism. Whoever will be involved in doing this may say it is recognised as an intangible.

TK: Can we get money or grants from UNESCO?

CE: No

Management committee fully supports this initiative for World Heritage was positively received by the Management Committee

10. Commission Elections: Presidents / Vice Presidents

Motion to CONFIRM Elections of Mountaineering Commission:

President: Peter Farkas, MHSSZ

Vice President: Pavlos Georgiades, CMCF

Training Standards, President: Steve Long, BMC

UNANIMOUSLY APPROVED

Motion to CONFIRM Elections of Medical Commission:

President: Urs Hefti, SAC

Vice President: Thomas Küpper, DAV

UNANIMOUSLY APPROVED

Motion to CONFIRM Elections of Mountain Protection Commission:

Vice President: Michael Maunsell, MI

UNANIMOUSLY APPROVED

Motion to CONFIRM Elections of Youth Commission:

Vice President: Maria Psilolychnou, CMCF

UNANIMOUSLY APPROVED

Commission Elections: FULL MEMBERS ONLY

Motion to CONFIRM Elections of:

ACCESS Commission

Hank Hwang, CTMA

Sudhir Krishnankutty, IMF

UNANIMOUSLY APPROVED

Anti-Doping Commission:

Borja Osés Garcia, EMF / EXTENSION

UNANIMOUSLY APPROVED

Ice Climbing Commission:

Carlos Teixeira, President, / EXTENSION

Alex Paun, CAR

Ziga Ster, PZS

Luc Thibal, FFCAM

UNANIMOUSLY APPROVED

Medical Commission:

Pierre Bouzat, FFCAM

Sundeeep Dhillon, BMC

Kaste Mateikaite, LMA

John McCall, ACC

George Rodway, AAC

Rianne van der Spek, NKBV • Marieke van Vessem, NKBV

UNANIMOUSLY APPROVED

Mountain Protection Commission:

Ganesh Gurung, NMA

UNANIMOUSLY APPROVED

Safety Commission:

Ali Sahin, TDF

UNANIMOUSLY APPROVED

Youth Commission, Full Members:

Dainius Babilas, LMA

Batsaikhan Ochirbat, MNCF

Tiberiu Pintilie, CAR

UNANIMOUSLY APPROVED

11. Commission Regulations Approval of Commission Regulations Art. 3.2.

• Anti-Doping • Medical

Motion to APPROVE Commission Regulation Art. 3.2 for Anti- Doping and Medical Commission

UNANIMOUSLY APPROVED

12. Future Meetings

NG: Spring meeting in Switzerland? Do we keep it like it is that we accept Springtime?

JK: I recommend that we have the Spring meeting every year in Switzerland.

ACTION POINT:

TK: Look for a location in Europe must be close to hub Somewhere in Europe. Regulations for MC meeting host are available on the MC Portal.

All agree.

13. Other Business

JD: Can we start designing a process for the next President for the UIAA? This is very important for us to do, we should start this process at 2019 GA.

TK: We need a team to start this process. I must also inform that I am a candidate to become president of ISMF, elections will be held October 2019. If I am elected in this position I will resign from the UIAA Executive Board.

ACTION POINT:

PM, JD and CP will start the process of the nomination process for the next UIAA President 2020

CP: UAAA will look to donate money for the Rock-Climbing Award.

Close of Meeting